

Meeting: Board of Managers Meeting date: 8/12/2021 Agenda Item #: 4.2 Item type: Information

Title: 2022 Budget and Workplan

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#### **Purpose:**

This memo serves as an update on the refinement of the 2022 budget and workplan and opportunity for final review ahead of the public hearing scheduled for August 26, 2021.

#### **Background:**

The Board has had a series of discussions to date regarding the development of the 2022 budget and workplan:

- April 22, 2021 Policy and Planning Committee
  - Preliminary 2022 budget projection, and review of programs and operations
- May 27, 2021 Policy and Planning Committee
  - Detailed review of 2022 budget, including:
    - Programs, Operations and Personnel
    - Capital Improvement Program
    - Capital Finance and Debt Service
- <u>June 10, 2021 Operations and Programs Committee</u>
  - Reviewed areas of 2022 budget refinement
  - Reviewed strategic alignment of 2022 budget
- July 8, 2021 Operations and Programs Committee
  - Reviewed areas of 2022 budget refinement
  - Reviewed draft workplan

During the course of these meetings, Board members have discussed the budget and levy, reviewed the budget components in detail, and directed staff to continue the process of refining the 2022 budget.

#### 2022 Budget Alignment - Overview:

#### **High Impact Capital Improvements:**

In 2022 the District will remain focused on cultivating public and private partnerships to deliver capital projects that measurably improve the watershed, and provide broader social and economic benefit to communities. That work will involve continuing to develop projects within the District's focal geography pipeline, as well as refining the responsive model and permitting program as pathways to project implementation on a broader watershed wide basis. Projects in queue are summarized in more detail in the CIP section of this memo, but include work within the Minnehaha Creek Greenway, Minneapolis and the Six Mile Creek – Halsted Bay subwatershed.

#### <u>Data Analytics to Improve Planning, Decision Making and Communications:</u>

2022 and beyond will continue to see MCWD programs increasingly align to support high impact capital project planning. One area of emphasis in recent history, which will be carried forward in 2022, is the ongoing buildout of the District's data-analytic capabilities. Over the last several years investments have been made to acquire technology solutions to help the MCWD gather, store, retrieve and integrate watershed data with other data sets for the built environment – to better inform planning, decision making and communication with partners and the public.

These technology solutions will continue to be integrated in 2022, ultimately pushing data to a rebuilt website for broader public consumption. Data will presented graphically and spatially using interactive maps and GIS, including information on permit applications, water quality and natural system information, MCWD and agency investments in infrastructure, and information and toolkits for local residential-scale watershed best practices. This new design and content plan for the District's website fits under the District's new strategic direction for outreach which emphasizes telling data-driven, graphically rich stories on a targeted audience basis, about the capital investments that are needed, and the positive effects of the work that has been completed by MCWD and its partners.

#### Climate Action Planning:

As part of its improved data management systems, the District continues to make progress building out its real time sensor network (RESNET) with regional, state and federal partners, to enhance a granular understanding of how watershed hydrology is evolving in the face of climate change. This data set is being leveraged in 2021 to develop machine learning models, in partnership with the U of M, which will improve the MCWD's ability to use short term weather forecasts from the National Oceanic and Atmospheric Administration (NOAA) to predict and manage water level responses in partnership with emergency managers.

To complement short-term predictive capabilities, the District has obtained support from member communities, Hennepin County, the DNR, EQB, and USGS, to develop a 2D watershed model which will create the ability to generate more accurate long-term predictions of hydrologic scenarios using downscaled state climatological data. This deeper understanding of system changes over time will position the District as a value added partner in planning and implementing green and gray infrastructure adaptations that create resilience in the built and natural environments in response to climate driven shifts in precipitation.

#### 2022 Budget and Workplan Refinements:

No changes to the budget have been made since the Board's last review at the July 8, 2021 OPC meeting. As shown in the attached budget tables, current projections for 2022 show a balanced budget of \$15,027,532. Relative to 2021, this represents a 2% or \$311,111 increase in budgeted expenditures. The proposed 2022 budget is supported with a flat (0% change) levy of \$9,675,993. This is accomplished by drawing on funds levied in past years for capital projects, the reallocation of funds from programs either deprioritized or delivered under budget, and \$603,006 in grant funds.

The Citizens Advisory Committee (CAC) reviewed the preliminary budget and workplan at its July 14, 2021 meeting. They provided valuable feedback on the draft workplan, including recommendations to reduce the amount of text, eliminate jargon, and improve the overall cohesiveness of the document. The attached workplan has been revised based on the CAC's input.

(Attachment 9)

#### **Next Steps:**

The next steps in the 2022 budget development process include:

- August 26, 2021 final review of the proposed budget and workplan and public hearing
- September 9, 2021 adoption of the final budget and workplan and levy certification
- November 18, 2021 final public comment opportunity

#### **Supporting documents:**

2022 Budget Workplan

**Capital Finance** 

2022 Budget-Revenue Summary (Attachment 1) Operations and Programs Summary (Attachment 2) - Operations (Attachment 3) Permitting (Attachment 4) Planning and Projects (Attachment 5) Outreach (Attachment 6) Research & Monitoring (Attachment 7) Capital Improvement Plan (Attachment 8)



# 2022 BUDGET & WORKPLAN

### IN PURSUIT OF A BALANCED URBAN ECOLOGY

We believe that clean water and a healthy natural environment are essential to creating and sustaining vibrant, thriving communities. The beauty, green space, and recreational opportunities found in the Minnehaha Creek watershed create a sense of place that provides a local identity, adds economic value, and increases well-being.

We put this belief into action by partnering with our communities to integrate the natural and built environments across the watershed. In pursuing these partnerships, we focus in areas of high need to achieve significant, measurable improvements, while remaining responsive to needs and opportunities watershed-wide.

This approach allows us to remain focused for greater effectiveness while maintaining the flexibility to respond to significant opportunities created through land use change.



### **2022 WORKPLAN OVERVIEW**

The following pages describe how the District provides service and value across the watershed while working to deliver high-impact projects in its two focal subwatersheds of Six Mile Creek-Halsted Bay and Minnehaha Creek. The final section highlights the District's approach for working with its communities to respond to the growing threat of climate change.

## 2022 BUDGET BREAKDOWN

### **FISCAL RESPONSIBILITY**

Our work is supported by an annual tax levy, funds levied in past years for multi-year projects (projects fund balance), funds reallocated from projects and programs delivered under-budget (programs fund balance), grants and partner funds, interest, and reimbursement of permit fees.

For the fifth consecutive year, there will be no increase in our tax levy in 2022. We will receive approximately \$603,000 in grants and partner contributions.

EXPENSES	0004	2000
	2021	2022
Capital Projects	\$5,566,999	\$4,780,324
Capital Finance	\$2,713,653	\$2,758,468
Operations & Support Services	\$1,883,098	\$1,808,491
Research & Monitoring	\$1,178,260	\$1,208,792
Planning	\$1,178,645	\$1,226,937
Project & Land Maintenance	\$957,806	\$1,974,212
Permitting	\$718,617	\$753,644
Outreach	\$519,344	\$516,665
TOTAL	\$14,716,421	\$15,027,532
REVENUE	2021	2022
Levy	\$9,675,993	\$9,675,993
Projects Fund Balance	\$2,847,446	\$3,292,956
Programs Fund Balance	\$1,313,961	\$1,374,357
Grants & Partner Funds	\$709,801	\$603,006
Interest & Fees	\$169,220	\$81,220
TOTAL	\$14,716,421	\$15,027,532

### WATERSHED-WIDE SERVICES

In our commitment to serve partners and residents across the watershed's 178 square miles, we provide a variety of services that assist in clean water work. We also remain flexible to respond to opportunities to protect and improve natural resources that are created through land use change and partner initiatives.

#### **SERVICE IN ACTION**

Community members at a demonstration event for the Long Lake Creek Subwatershed Assessment, a collaboration with the cities of Long Lake, Medina, and Orono, and the Long Lake Waters Association to identify projects to restore the five impaired lakes in the subwatershed.



#### **SERVICES**

- Monitoring & Assessment: Collecting and analyzing data across the watershed to identify resource needs to inform planning and implementation.
- Planning and Technical Assistance: Collaborating with cities, landowners, and others to identify the most effective strategies to meet partners' goals and improve water quality and ecological integrity.
- **Project Support**: Working with public and private partners to support projects that align with MCWD goals and priorities and that are well-coordinated to create mutual benefits.
- **Permitting**: Reviewing and overseeing construction activities, in coordination with our communities, to protect natural resources from degradation as a result of land use change. In 2022, continue our efforts to enhance customer service and generate opportunities for win-win partnerships through improvements to our rules, processes, and new online permitting portal.
- **Outreach**: Connecting people to information they value and engaging residents, agencies, and private sector partners to ensure that our work is integrated with the goals of our communities.
- Project Maintenance and Land Management: Maintaining our projects and land to ensure their continued function and value, and managing the operation of Gray's Bay Dam to balance the water budget throughout our 178-square miles and reduce the risk of flooding.

### SIX MILE CREEK - HALSTED BAY SUBWATERSHED

#### **OVERVIEW**

The Six Mile Creek - Halsted Bay Subwatershed is a system of 14 lakes connected by Six Mile Creek and wetlands that form the *headwaters* of Lake Minnetonka and the Minnehaha Creek watershed. Five lakes have impaired waters and Halsted Bay is the most degraded in Lake Minnetonka. To improve the long-term health and habitat of this system, MCWD is forming partnerships and using the strategies outlined below.

#### **PARTNERSHIPS**

With its priority to create value-added partnerships, MCWD joined with communities to outline the *Six Mile Creek - Halsted Bay Subwatershed Plan*, a collaborative vision to improve water quality and natural resources and increase public access to the system with trails, signage, and engagement opportunities.

#### **STRATEGY**

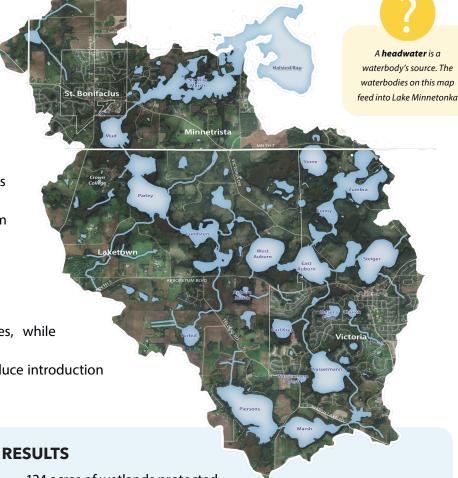
- Restore lake habitat by managing carp populations
- Reduce phosphorus released from lake bottoms by controlling in-lake nutrients
- Protect and restore wetlands to reduce phosphorus entering waterbodies, while connecting habitat corridors and uplands
- Identify stormwater management opportunities with cities & developers to reduce introduction of pollutants

#### **WORK TO DATE**

Phase 1 of project implementation focused on restoring Wassermann Lake, an impaired waterbody in the growing city of Victoria. MCWD worked with its partners on the following projects to return the lake to a sustainably healthy state.

- A system-wide carp management program to reduce carp to levels that do not damage ecosystems
- Restoration of a 20-acre wetland in partnership with a private developer
- Alum treatment on an adjacent pond and in the lake itself

The restored lake can be enjoyed from the Wassermann Lake Preserve, a flagship project completed in 2021. This park, situated on the Wassermann shoreline, features restored native upland, shoreline, and stream channel habitat while providing unique nature-based amenities.



- 124 acres of wetlands protected
- \$1.2 million in outside capital leveraged
- 545 lbs/yr of nutrient loading reduced by 2022
- 190 acres of publicly accessible green space created
- 142,000 lbs of common carp reduced across 14 lakes
- 2,488 acres of deep and shallow lake habitat restored
- 25% improvement of nutrient concentrations at Six Mile Creek/ Lake Minnetonka outlet over 10 years

### SIX MILE CREEK - HALSTED BAY SUBWATERSHED



Left: An alum treatment at a pond upstream of Wasserman Lake.

Below: Wassermann Lake Preserve, a nature-based park that showcases the restoration of Wassermann Lake, opened in June 2021.
Photo: Justin Cox Photography

#### **2022 ACTIVITIES**

#### **WASSERMANN NUTRIENT MANAGEMENT**

"Internal loading", or the release of *nutrients* from the lake bottom into the water, remains the final significant source of nutrient pollution in Wassermann Lake. MCWD secured a \$284,720 grant from the Board of Water and Soil Resources Clean Water Fund to prevent internal loading through *alum treatment*. The treatment is estimated to reduce internal loading by 90 percent, improving the lake's health and clarity while moving it closer to removal from the state's impaired waters list. The second of two treatments will occur in 2022.

#### SIX MILE PROJECT PLANNING

With Wassermann poised to meet its restoration goals, MCWD will evaluate where to focus capital project resources next. One area under consideration is the Turbid-Lundsten Corridor. This degraded wetland system presents a unique opportunity to create a contiguous wetland and habitat corridor while reducing nutrient levels in both Turbid and Lundsten Lakes. This restored corridor would be an asset in the future Victoria Greenway, which aims to create a connected system of parks, trails and open space as development progresses south and west.



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**Nutrients**, such as phosphorus and nitrogen, are important building blocks in a lake's food chain. However, if found at high levels, they can pollute waterbodies and lead to excess algae growth.

An **alum treatment** is a process that uses aluminum sulfate to bind to phosphorus particles and trap them in the lake bottom.

### MINNEHAHA CREEK SUBWATERSHED

#### **OVERVIEW**

Minnehaha Creek is the outlet for the entire watershed, flowing nearly 23 miles from Lake Minnetonka and collecting stormwater from Minnetonka, Hopkins, St. Louis Park, Edina, Richfield, and Minneapolis, through the chain of lakes and into the Mississippi River.

The creek suffers from:

- flashy water levels and flooding
- altered stream channels
- · lost, impacted, and fragmented riparian corridor
- polluted stormwater runoff from hundreds of storm sewers
- impairments for E. coli, chloride, dissolved oxygen, fish and macroinvertebrates
- transportation of nutrients that degrade water quality in Lake Hiawatha downstream



MCWD has developed strong relationships and momentum with the cities of Hopkins, St. Louis Park, Edina, and Minneapolis to integrate natural resource goals with park planning, community development, and infrastructure improvements.

#### **STRATEGY**

- Manage regional stormwater to slow down water, reduce runoff and pollution entering the creek, and decrease flood risk
- Restore the creek to reduce bank erosion, slow down water, and improve habitat and buffers while increasing opportunities for public access and economic development
- Restore and connect ecological corridors to maximize green space, improve habitat and flood storage, and strengthen resilience

#### **WORK TO DATE**

- Re-meandering sections of the creek in St. Louis Park and Edina
- Implementing stormwater management in Hopkins, St. Louis Park, and Edina
- Repairing eroded streambanks in Minneapolis
- Revitalizing Cottageville Park in Hopkins and Arden Park in Edina
- Creating new trail systems and public access to the creek in St. Louis Park



# RESULTS

• 19% reduction in phosphorus levels in Lake Hiawatha

A flashy stream will experience a

rapid increase in flow shortly after a precipitation event, and an equally

rapid return to base conditions shortly

after the end of the event.

- Creek concentrations of chlorophyll-a that now meet state standards
- 60 acres of newly accessible green space
- 30 acres of restored wetlands
- 150+ lbs of phosphorus removed per year
- 3.2 acre-feet of floodplain storage
- 1.5 miles of restored creek/banks

### MINNEHAHA CREEK SUBWATERSHED

#### **2022 ACTIVITIES**

#### 325 BLAKE ROAD RESTORATION AND REDEVELOPMENT

MCWD's project at this former industrial site bordering Minnehaha Creek will feature riparian restoration, open space amenities, and regional stormwater treatment. In partnership with the City of Hopkins and a private developer, approximately 12 acres of the site will be transformed into a transit-oriented mixed-use development that integrates with MCWD's project. MCWD has received \$2.4 million from Hennepin County, Met Council, Public Facilities Authority, and Clean Water Legacy Fund in project support. MCWD's project will:

- Treat polluted runoff from 270 acres of the surrounding region and reduce phosphorus levels by 181 pounds per year; and
- Create a connection to the Minnehaha Creek Greenway trail system between Cottageville Park and the Minnehaha Creek Preserve.

#### STREAM ENHANCEMENT & TRAIL CONNECTION

The Southwest LRT line will run through the heart of the Minnehaha Creek Greenway and provide another important community connection to this revitalized corridor. In partnership with the City of St. Louis Park, a key connection will be made during LRT construction that will link investments along the Minnehaha Creek Greenway trail system to the Cedar Regional Trail, and make streambank improvements along the construction corridor.

#### MINNEHAHA CREEK PARKWAY WATER RESOURCE IMPROVEMENTS

The Minneapolis Park and Recreation Board, in coordination with the City of Minneapolis and MCWD, is leading a 30-year envisioning of the Minnehaha Creek Regional Trail through the parklands of south Minneapolis. In this once-in-a-generation overhaul, the MCWD is working with these agencies and the community to integrate regional stormwater management solutions and creek restoration to make water quality, infrastructure, and ecological improvements.



A concept image from the draft Minnehaha Creek Regional Trail Master Plan, picturing people enjoying the many benefits of a restored tributary between Lake Harriet and Minnehaha Creek near Lynnhurst Park

### **ACTIVITY SPOTLIGHT: CLIMATE ACTION PLANNING**

#### **OVERVIEW**

Climate change is already impacting water resources within the MCWD. Over the past decade, the watershed has experienced both flooding and drought conditions. The changes in precipitation and temperature patterns pose a threat to both natural and built systems. As the effects of climate change accelerate, the District recognizes the need to develop a strategy to respond to these changes.

#### **WORK TO DATE**

In 2020, MCWD assessed its role in responding to climate change. The result was a draft Climate Action Framework that defines the three pillars of the District's role:

- 1. Understand & Predict: Utilize and expand data collection and analysis capabilities to understand and predict climate change impacts on the watershed
- **2. Communicate, Convene, & Plan:** Convene partners to build consensus around issues, establish measurable goals, and evaluate potential solutions
- **3. Implement, Measure, & Adapt**: Coordinate with partners to implement projects, programming, and policies to achieve measurable progress toward goals

Minnehaha Creek at Methodist Hospital in St. Louis Park during drought conditions in 2012, left, and flood conditions in 2014, below.



### **2022 ACTIVITIES**

As a regional and technical entity, MCWD is well-positioned to understand the water budget and upstream-downstream cause and effect across communities. To further this effort, MCWD is developing two tools:

- A **Machine Learning Model** that forecasts water levels based on remote sensing data collected through MCWD's RESNET and Hennepin County's MESONET programs. Forecasts will improve MCWD's ability to support Gray's Bay Dam operations and partner agencies' emergency response throughout the District.
- A **2-Dimensional Watershed Model** that will enable MCWD to evaluate hydrologic impacts of potential land use and climate changes. This will position the MCWD as a value-added partner in planning and implementing **green and gray infrastructure** adaptations that create resilience in the built and natural environments.

In mid-2022, MCWD will begin engaging with cities and partner agencies through a technical advisory committee that focuses on this work.



Green infrastructure uses vegetation, soils, and other natural elements, while grey infrastructure uses pipes and other man-made structures, to manage stormwater.

# Attachment 1 - DRAFT 2022 Budget-Revenue Summary

EXPENSES	2021	2022	2021-2022 Δ	% Change	Notes
Operations	\$1,883,098	\$1,808,491	\$ (74,606)	-4%	Includes General Operations, IT Plan Implementation, and Facility Improvements
Programs	\$4,552,671	\$5,680,250	\$ 1,127,578	25%	Costs and sources detailed in programs summary
Capital finance	\$2,713,653	\$2,758,468	\$ 44,815	2%	Scheduled debt service detailed in capital finance
Capital projects	\$5,566,999	\$4,780,324	\$ (786,675)	-14%	Costs and sources detailed in capital improvement plan
TOTAL	\$14,716,421	\$15,027,532	\$ 311,111	2%	

REVENUE	2021	2022	2021-2022 Δ	% Change	Notes
Preliminary 2021 levy	\$9,675,993	\$9,675,993	\$ -	0%	Flat levy
Projects fund balance	\$2,847,446	\$3,292,956	\$ 445,510	16%	Funds levied in past years for multi-year projects
Programs fund balance	\$1,313,961	\$1,374,357	\$ 60,396	5%	Funds reallocated from programs delivered under budget or deprioritized activities
Grants and partner funds	\$709,801	\$603,006	\$ (106,795)	-15%	Includes only secured funds
Interest, permit fees, reimbursements	\$169,220	\$81,220	\$ (88,000)	-52%	Estimated based on previous fiscal years
TOTAL	\$14,716,421	\$15,027,532	\$ 311,111	2%	

\$0

2021 REVENUE - EXPENDITURES Δ

Attachment 2 - DRAFT 2022 Operations and Programs Summary by Fund

							20	21 Carryover Det	ail						2022	Budg	get and Rev	enu	ie	20	021-2022 Bu	dget Change
Fund Code	Program/Fund	_	2020 EOY Balance	20	021 Budget	_	2021 stimated penditures	2021 Levy		21 External Revenue <sup>1</sup>	(	Assigned carried to ture years)	21 Carryover ansferred to CIP)	2	022 Budget		2 External evenue <sup>1</sup>	20	22 Revenue Needs	o,	S Change	% Change
1002	General Operations	\$	1,990,767	\$	1,077,848	\$	1,044,832	\$ 1,007,848	\$	5,000	\$	2,506,604	\$ (547,821)	\$	1,087,491	\$	10,000	\$	1,077,491	\$	9,644	1%
1003	Information Technology	\$	306,825	\$	419,250	\$	326,000	218,205	\$	-	\$	-	\$ 199,030	\$	335,000	\$	-	\$	335,000		(84,250)	-20%
1005	Facility Maintenance Plan	\$	356,386	\$	386,000	\$	-	44,000	\$	-	\$	-	\$ 400,386	\$	386,000	\$	-	\$	386,000	\$	-	0%
	Operations Subtotal	\$	2,653,978	\$	1,883,098	\$	1,370,832	1,270,053	\$	5,000	\$	2,506,604	\$ 51,595	\$	1,808,491	\$	10,000	\$	1,798,491	\$	(74,606)	-4%
2001	Permit Administration	\$	-	\$	718,617	\$	661,705	630,617	\$	60,000	\$	-	\$ 28,912	\$	738,644	\$	60,000	\$	678,644	\$	20,027	3%
2007	Rule Revisions	\$	44,898	\$	-	\$	51,945	0	\$	-	\$	-	\$ (7,047)	\$	15,000	\$	-	\$	15,000	\$	15,000	0%
	Permitting Subtotal	\$	44,898	\$	718,617	\$	713,650	630,617	\$	60,000	\$	-	\$ 21,865	\$	753,644	\$	60,000	\$	693,644	\$	35,027	5%
2002	Planning & Projects	\$	198,062	\$	1,178,645	\$	1,166,760	1,178,645	\$	33,252	\$	-	\$ 243,199	\$	1,226,937			\$	1,226,937	\$	48,292	4%
2003	Project Maint. & Land Mgmt	\$	24,164	\$	957,806	\$	594,655	957,806	\$	-	\$	189,500	\$ 197,815	\$	1,974,212	\$	-	\$	1,974,212	\$	1,016,406	106%
	Planning & Projects Subtotal	\$	222,226	\$	2,136,451	\$	1,761,416	2,136,451	\$	33,252	\$	189,500	\$ 441,014	\$	3,201,149	\$	-	\$	3,201,149	\$	1,064,698	50%
4001	Cynthia Krieg	\$	5,385	\$	-	\$	-	0	\$	-	\$	5,385	\$ -	\$	-	\$	-	\$	-	\$	-	0%
4002	Outreach	\$	122,672	\$	519,344	\$	349,601	519,344	\$	-	\$	-	\$ 292,415	\$	516,665	\$	-	\$	516,665	\$	(2,679)	-1%
4005	Cost Share	\$	405,799	\$	-	\$	-	0	\$	-	\$	405,799	\$ -	\$	-	\$	-	\$	-	\$	-	0%
	Outreach Subtotal	\$	533,856	\$	519,344	\$	349,601	519,344	\$	-	\$	411,184	\$ 292,415	\$	516,665	\$	-	\$	516,665	\$	(2,679)	-1%
5001	Research & Monitoring	\$	225,289	\$	1,127,260	\$	942,031	1,127,260	\$	11,200	\$	-	\$ 421,717	\$	1,208,792	\$	-	\$	1,208,792	\$	81,532	7%
5007	Six Mile Creek-Halsted Bay Carp Mgmt	\$	86,878	\$	51,000	\$	120,000	0	\$	178,874	\$	-	\$ 145,752	\$	-	\$	-	\$	-	\$	(51,000)	-100%
	Research & Monitoring Subtotal	\$	312,167	\$	1,178,260	\$	1,062,031	1,127,260	\$	190,074	\$	-	\$ 567,469	\$	1,208,792	\$	-	\$	1,208,792	\$	30,532	3%
	Operations and Programs Total	\$	3,767,125	\$	6,435,769	\$	5,257,530	5,683,724	\$	288,326	\$	3,107,288	\$ 1,374,357	\$	7,488,741	\$	70,000	\$	7,418,741	\$	1,052,972	16%

#### Notes

<sup>&</sup>lt;sup>1</sup>External revenue includes interest (Fund 1002), permit fee reimbursement (2001), East Auburn grant (2002), Long Lake Creek Assessment grant (5001), and LSOHC grant (5007).

Attachment 3 - DRAFT 2022 Operations & Support Services Budget Summary

General Operations (1002)			I				Notes
2021 Activity/Expense	2021 Budget	2021 Estimated Expenditures	2021 Generated Carryover	2022 Activity/Expense	2022 Budget	2021-2022 Budget Change	
Staff Expenses	\$ 12,000	\$ 5,000	\$ 7,000	Staff Expenses	\$ 10,000	\$ (2,000)	
Manager Expenses	\$ 52,000	\$ 48,000	\$ 4,000	Manager Expenses	\$ 52,000	\$ -	
Building and Operating Expenses	\$ 130,000	\$ 130,000	\$ -	Building and Operating Expenses	\$ 183,400	\$ 53,400	Realigned, pulling line items from contracted services to more clearly account for building operating expenses
Vehicles	\$ 35,000	\$ 35,000	\$ -	Vehicles	\$ 37,000	\$ 2,000	Includes new vehicle purchase per MCWD vehicle replacement policy
Contracted Services	\$ 50,400	\$ 50,400	\$ -	Contracted Services	\$ 36,000	\$ (14,400)	See Building and Operating Expenses
Accounting & Auditing	\$ 92,000	\$ 94,000	\$ (2,000)	Accounting & Auditing	\$ 99,500	\$ 7,500	Budget will be updated based on new acctg. contract and increased for banking services performed w/ Ops reorg.
Engineering/Consulting	\$ 64,000	\$ 64,000	\$ -	Engineering/Consulting	\$ 66,000	\$ 2,000	Contract expires in December 2021
Legal	\$ 95,000	\$ 95,000	\$ -	Legal	\$ 95,000	\$ -	
Insurance	\$ 85,000	\$ 76,000	\$ 9,000	Insurance	\$ 81,000	\$ (4,000)	Adjusted based on 2021 actual expenditure
Office Building Debt Service	\$ 104,924	\$ 104,924	\$ -	Office Building Debt Service	\$ 104,924	\$ -	
Other/Misc Expenses	\$ 45,000	\$ 45,000	\$ -	Other/Misc Expenses	\$ 10,000	\$ (35,000)	Adjusted to more accurately reflect past expenditures
Personnel	\$ 312,524	\$ 297,508	\$ 15,015	Personnel	\$ 312,667	\$ 144	
Total	\$ 1,077,848	\$ 1,044,832	\$ 33,015		\$ 1,087,491	\$ 9,644	
Information Technology (1003)							
2021 Activity/Expense	2021 Budget	2021 Estimated Expenditures	2021 Generated Carryover	2022 Activity/Expense	2022 Budget	2021-2022 Budget Change	
Strategic IT Plan	\$ 131,000	\$ 131,000	•	Strategic IT Plan	\$ 50,000		IT Plan starts ramping down, 35K for for continued implementation consulting, 15K for possible software acquisition
Website redesign	\$ 75,000	\$ -	+ ·	Website redesign	\$ 75,000		Website redesign phase II will not occur in 2021 due to program turnover, moved back to 2022
Contracted Services	\$ 100,000	\$ 90,000		Contracted Services	\$ 90,000		Base managed services (MSP, website hosting, special technology projects, etc.)
IT Equipment	\$ 33,500	\$ 30,000	· · · · · · · · · · · · · · · · · · ·	IT Equipment	\$ 30,000		Lifecycle replacement of IT equipment (firewall, access points, workstations)
Licenses	\$ 79,750	\$ 75,000		Licenses	\$ 90,000		IT system/software licenses & annual maintenance, increased due to new software implemented in 2021
Total	\$ 419,250	\$ 326,000			\$ 335,000	\$ (84,250)	
Facility Maintenance Plan (1005)	•	-					
2021 Activity/Expense	2021 Budget	2021 Estimated Expenditures	2021 Generated Carryover	2022 Activity/Expense	2022 Budget	2021-2022 Budget Change	
Engineering/Consulting	\$ 10,000	\$ -	\$ 10,000	Engineering/Consulting	\$ 10,000	\$ -	Design revisions and construction oversight
Facility Improvements	\$ 376,000	\$ -	\$ 376,000	Facility Improvements	\$ 376,000	\$ -	Construction delayed until 2022 due to COVID and landowner negotiations
Total	\$ 386,000	\$ -	\$ 386,000		\$ 386,000	\$ -	

### **Attachment 4 - DRAFT 2022 Permitting Budget Summary**

Permit Administration (2001)												
2021 Activity/Expense		202	1 Budget			202	1 Generated	2022 Activity/Expense	20	22 Budget		21-2022
2021 Activity Expense			1 Dauget	Ex	penditures	•	Carryover	2022 Activity, Expense		zz baaget	Budg	et Change
Engineering		\$	170,000	\$	151,566	\$	18,434	Engineering	\$	175,000	\$	5,000
Legal Expense		\$	45,000	\$	28,821	\$	16,179	Legal Expense	\$	45,000	\$	-
Contract Services		\$	10,000	\$	10,000	\$	-	Contract Services	\$	10,000	\$	-
Staff Mileage/Expenses		\$	5,000	\$	2,500	\$	2,500	Staff Mileage/Expenses	\$	5,000	\$	-
Staff Training		\$	10,000	\$	7,500	\$	2,500	Staff Training	\$	10,000	\$	-
Printing/Postage		\$	5,000	\$	1,642	\$	3,358	Printing/Postage	\$	5,000	\$	-
Equipment & Supplies/Other		\$	5,000	\$	2,500	\$	2,500	Equipment & Supplies/Other	\$	2,500	\$	(2,500)
Personnel		\$	468,617	\$	457,177	\$	11,440	Personnel	\$	486,144	\$	17,527
	Total	\$	718,617	\$	661,705	\$	56,912		\$	738,644	\$	20,027
Rule Revisions (2007)												
2024 A - Livity / 5		202	4 D	202	1 Estimated	202	1 Generated	2022 Auticity / Towns	20	22 0	20	21-2022
2021 Activity/Expense		202	1 Budget	Ex	penditures	(	Carryover	2022 Activity/Expense	20	22 Budget	Budg	et Change
Program Alignment		\$	-	\$	51,945	\$	(51,945)	Program Alignment	\$	15,000	\$	15,000
	Total	\$	-	\$	51,945	\$	(51,945)		\$	15,000	\$	15,000

Notes

Calculated based on past multi-year average and year to date spending

Carryover from work contracted in 2019-2020 for legal and engineering support for rule revisions

Attachment 5 - DRAFT 2022 Planning & Projects Budget Summary

Planning & Projects (2002)										Notes
2021 Activity/Expense	2021	L Budget	2021 Estimated	2021 Generated	2022 Activity/Evnance	20	022 Budget	2	021-2022	
2021 Activity/Expense	2021	L Buaget	Expenditures	Carryover	2022 Activity/Expense	20	022 Budget	Bud	dget Change	
Strategic Planning	\$	51,500	\$ 51,500	\$ -	Strategic Planning	\$	25,000	\$	(26,500)	Continuation of 2021 strategic planning discussions (consultant support)
Policy Planning	\$	5,000	\$ 5,000	\$ -	Policy Planning	\$	30,000	\$	25,000	Increased for consultant support with climate planning and TAC engagement
Minnehaha Creek Planning	\$	125,000	\$ 125,000	\$ -	Minnehaha Creek Planning	\$	125,000	\$	-	Held flat for Greenway and MPLS continuation
Six Mile Creek-Halsted Bay Planning	\$	100,000	\$ 100,000	\$ -	Six Mile Creek-Halsted Bay Planning	\$	125,000	\$	25,000	Increased to previous planning levels with new initiatives in pipeline - East Auburn, Turbid-Lundsten, Halsted Bay
Responsive Planning	\$	75,000	\$ 75,000	\$ -	Responsive Planning	\$	75,000	\$	-	
General Engineering and Legal	\$	25,000	\$ 40,000	\$ (15,000)	General Engineering and Legal	\$	25,000	\$	-	2021 expenditures increased for legal counsel related to Schaper mortgage
Training	\$	6,300	\$ 3,150		Training	\$	6,300		-	Used 50% as 2021 expenditure since remote; back to full in 2022
Expenses/Mileage	\$	7,700	\$ 3,850	\$ 3,850	Expenses/Mileage	\$	7,700		-	Used 50% as 2021 expenditure since remote; back to full in 2022
Printing/Publishing/Postage	\$	2,500	\$ 1,250	\$ 1,250	Printing/Publishing/Postage	\$	2,500	\$	-	Used 50% as 2021 expenditure since remote; back to full in 2022
Other/Miscellaneous	\$	3,000	\$ 3,000		Other/Miscellaneous	\$	3,000	_	-	
Personnel		777,645	\$ 759,010		Personnel	\$	802,437	_	24,792	
Total	\$ 1	L,178,645	\$ 1,166,760	\$ 11,885		\$	1,226,937	\$	48,292	
Project Maintenance and Land Manageme	ent (20									
2021 Activity/Expense	2021	L Budget		2021 Generated	2022 Activity/Expense	20	022 Budget		021-2022	
, ,		· ·	Expenditures	Carryover		`		Bud	get Change	
Vegetation Maintenance	<u>Ş</u>	175,000	\$ 175,000		Vegetation Maintenance	\$	170,000	\$	(5,000)	
Great River Greening Grant Match	\$	5,000	\$ 5,000	•	Great River Greening Grant Match	\$	-	\$	(5,000)	
Stormwater Pond Dredging		271,500	\$ 21,000		Stormwater Pond Dredging	\$	82,000			Twin Lakes Park Pond and Gleason Pond 1 are assumed to require dredging in winter 2022-2023 based on survey results
Infrastructure Maintenance	\$	160,000	\$ 60,000		Infrastructure Maintenance	\$	1,365,430		1,205,430	Budgeting 75% of Preserve boardwalk replacement costs depending on maintenance discussions, not fully reflective of volatility in commodity markets
Property Surveys	\$	5,000	\$ -		Property Surveys	\$	5,000		-	
Routine and Unplanned Maintenance	\$	10,000	\$ 10,000	•	Routine and Unplanned Maintenance	\$	10,000		-	
Engineering and Legal Expenses	\$	20,000	\$ 20,000		Engineering and Legal Expenses	\$	20,000		-	
Printing and Publishing Materials	\$	500	\$ 150		Printing and Publishing Materials	\$	500	_	-	
Staff Expenses, Trainings, and Mileage	\$	4,000	\$ 2,000		Staff Expenses, Trainings, and Mileage	\$	4,000		-	Used 50% as 2021 expenditure since remote; back to full in 2022
Equipment and Supplies	\$	500	\$ 5,700		Equipment and Supplies	\$	500		- 10.1-0	2020 equipment expenditures up due to turbidty rental for CVP, and Air Bubbler for USGS
Personnel	\$	306,306	\$ 295,805		Personnel	\$	316,782		10,476	
Total	<b>&gt;</b>	957,806	\$ 594,655	\$ 363,151		\$	1,974,212	Ş	1,016,406	

### Attachment 6 - DRAFT 2022 Outreach Budget Summary

Outreach (4002)							Notes
2021 Activity/Expense	2021 Budget	2021 Estimated Expenditures	2021 Generated Carryover	2022 Activity/Expense	2022 Budget	2021-2022 Budget Change	
Supporting High-Impact Interpersonal				Supporting High-Impact Interpersonal			
Outreach				Outreach			
Communications advisors	\$ 30,000	\$ 30,000	\$ -	Communications advisors		•	In addition to usual services, advisors will also be involved in replacing Outreach Manager
Subject matter experts			\$ -	Subject matter experts			
Creators	\$ 30,000			Creators	. ,	•	Reflects increased use of contracted creators as part of Outreach Manager transition
Government relations	\$ 30,000	\$ 30,000	\$ -	Government relations	\$ 30,000	\$ -	Joel Carlson government relations contracted moved from Operations in 2021
Campaigns for Key Initiatives			\$ -	Campaigns for Key Initiatives			
Events	\$ 15,000	\$ 5,000	\$ 10,000	Events	\$ 15,000	\$ -	
Producing and distributing materials	\$ 20,000	\$ 20,000	\$ -	Producing and distributing materials	\$ 20,000	\$ -	
Programming	\$ 20,000	\$ 5,000	\$ 15,000	Programming	\$ 20,000	\$ -	
Data collection	. ,		\$ 3,000	Data collection	. ,		
Volunteer Engagement	\$ 3,000	\$ -	\$ 3,000	Volunteer Engagement	\$ 3,000	\$ -	
Broad-based Outreach				Broad-based Outreach			
District-wide publications	\$ 10,000	\$ 5,000	\$ 5,000	District-wide publications	\$ 10,000	\$ -	
Website copywriter/photographer			\$ 28,000	Website copywriter/photographer	\$ 28,000		
Broad-based engagement	\$ 10,000	\$ 6,000		Broad-based engagement	\$ 10,000	\$ -	Primarily for supporting the Watershed Partners and Adopt a Drain programs called for in the strategic outreach plan
Program Administration				Program Administration			
Analytics and tracking	\$ -			Analytics and tracking	\$ -	\$ -	
Staff mileage & expenses	\$ 2,000	\$ 1,000	\$ 1,000	Staff mileage & expenses	\$ 2,000	\$ -	
Staff training	\$ 15,000	\$ 5,000	\$ 10,000	Staff training	\$ 10,000	\$ (5,000)	A high amount for training - 15K - was budgeted as part of implementing the new program direction, including adopting a presentation, facilitation, and data visualization frameworks. Due to personnel changes, much of this will shift to 2022.
Legal fees	\$ 3,000	\$ 3,000	\$ -	Legal fees	\$ 3,000	\$ -	
Dues & subscriptions				Dues & subscriptions	· ,		
Personnel	\$ 289,344	\$ 198,601	\$ 90,743	Personnel	\$ 291,665	\$ 2,321	
Total	\$ 519,344	\$ 349,601	\$ 169,743		\$ 516,665	\$ (2,679)	

### Attachment 7 - DRAFT 2022 Research & Monitoring Budget Summary

Research & Monitoring (5001)							
2021 Activity/Expense	2021 Budget	2021 Estimated Expenditures	2021 Generated Carryover	2022 Activity/Expense	2022 Budget		2021-2022 dget Change
Watershed-wide Monitoring				Watershed-wide Monitoring			
Assessing long-term change in streams & lakes	\$ 52,400	\$ 52,400	\$ -	Assessing long-term change in streams & lakes	\$ 58,300	\$	5,900
USGS gauge management & stormwater analysis		\$ 25,230	\$ -	USGS gauge management & stormwater analysis		\$	-
Responsive monitoring/analysis	\$ 33,500		'	Responsive monitoring/analysis	\$ 33,500	\$	-
Dutch Lake inlet monitoring	\$ 800	\$ 800	\$ -	Dutch Lake inlet monitoring	\$ 800	\$	-
Long Lake Creek subwatershed monitoring	\$ 3,100	\$ 3,100	\$ -	Long Lake Creek subwatershed monitoring	\$ -	\$	(3,100)
Minnehaha Creek Subwatershed Monitoring			\$ -	Minnehaha Creek Subwatershed Monitoring			
325 Blake Road Project Monitoring			\$ 2,000	325 Blake Road Project Monitoring	\$ -	\$	(2,000)
Arden Park Project Monitoring		\$ -	\$ 2,000	Arden Park Project Monitoring	\$ 2,000	\$	-
Minneapolis Project Monitoring	\$ 5,000		\$ 5,000	Minneapolis Project Monitoring	\$ -	\$	(5,000)
Six Mile Creek-Halsted Bay Monitoring				Six Mile Creek-Halsted Bay Monitoring			
Six Mile Carp Project Monitoring	\$ 20,000	\$ 20,000		Six Mile Carp Project Monitoring		\$	(20,000)
District match for LSOHC grant	\$ 11,500	\$ 4,000	\$ 7,500	Ongoing maintenance of Carp Management Project	\$ 50,000	\$	38,500
Wetland Diagnostic/Project Support	\$ 10,000	\$ 10,000	\$ -	Wetland Diagnostic/Project Support	\$ -	\$	(10,000)
Wassermann West Project Monitoring	\$ 15,000	\$ 15,000	\$ -	Wassermann West Project Monitoring	\$ 15,000	\$	-
Contract Services	\$ 30,000	\$ 30,000	\$ -	Contract Services	\$ 30,000	\$	-
Dam Optimization & 2D Modeling	ĺ			Dam Optimization & 2D Modeling			
Pilot Model Build to inform LCCMR Grant	\$ 242,100	\$ 121,050	\$ 121,050	Pilot Model Build to inform LCCMR Grant	\$ 121,050	\$	(121,050)
!	\$ -	\$ -	\$ -	District Engineer Support for 2D Model	\$ 15,000	\$	15,000
!	\$ -	\$ -	\$ -	Legal Support for 2D model			35,000
	\$ -	\$ -	\$ -	LCCMR Grant to Build 2D model	\$ 171,000	\$	171,000
Watershed Machine Learning Modeling	\$ 20,500	\$ 20,500	\$ -	Watershed Machine Learning Modeling	\$ -	\$	(20,500)
Dam Optimization		\$ 15,000	\$ 19,900	Dam Optimization	_	\$	-
Program Administration	İ			Program Administration			
Equipment/Supplies	\$ 60,500	\$ 60,500	\$ -	Equipment/Supplies	\$ 30,000	\$	(30,500)
Repairs/maintenance		\$ 5,000		Repairs/maintenance			10,000
Utilities				Utilities			5,000
Boat Expenses		\$ 5,000		Boat Expenses			-
Publishing/Postage	\$ 2,000	\$ 2,000	\$ -	Publishing/Postage	\$ 2,000	\$	-
Engineering/Consulting		\$ 15,000	\$ -	Engineering/Consulting			-
Legal !				Legal	_		-
Staff Training	\$ 10,000	\$ 1,000	\$ 9,000	Staff Training	\$ 10,000	\$	-
Staff/meeting expenses		\$ 8,000		Staff/meeting expenses		_	-
Dues/subscriptions		\$ 4,000		Dues/subscriptions		\$	-
Personnel				Personnel		\$	13,282
!			\$ 185,228		\$ 1,208,792	\$	81,532
ix Mile Creek-Halsted Bay Carp Management (5007	)	-					·
	-	2021 Estimated	2021 Generated			2	2021-2022
2021 Activity/Expense	2021 Budget	Expenditures	Carryover	2022 Activity/Expense	2022 Budget		dget Change
Lessard-Sams OHC funded activities	\$ 51,000	\$ 120,000	•	Lessard-Sams OHC funded activities	\$ -	\$	(51,000)
Total		\$ 120,000			\$ -	\$	(51,000)
i Otali s	, ,,,,,,	<del>+</del> ===,	¥ (05)000)		τ	7	(0=,0)

# Attachment 8 - DRAFT 2022 Capital Improvement Plan Budget

	Project/Phase for 2022					20	21 (	Carryover De	etail							202	2 Bud	dget and Re	venu	ıe
Fund Code	Project Name		2020 EOY Balance	20	)21 Budget	2021 Estimated penditures	2	2021 Levy		1 External Revenue	(	Assigned carried to ture years)	202	21 Carryover	20	022 Budget	R	2 External Revenue secured)	202	22 Revenue Needs
Respon	sive CIP																			
3500	Responsive CIP	\$	250,000	0,7	-	\$ -	\$	-	\$	-	\$	250,000	\$	-		\$ -	\$	-	\$	-
Warran	ty Phase																			
3147	Arden Park Stream Restoration	\$	204,240	\$	35,898	\$ 243,254	\$	-	\$	227,985			\$	188,971	\$	-			\$	(188,971)
3148	FEMA Flood Repairs	\$	41,237	\$	9,000	\$ -					\$	8,745	\$	32,492	\$	8,745			\$	(23,747)
3153	Wasserman West	\$	143,380	\$	53,603	\$ 370,522	\$	-	\$	286,689	\$	11,700	\$	47,847	\$	13,000			\$	(34,847)
3106	Six Mile Marsh Prairie Restoration (Trail)	\$	192,500	\$	347,851	\$ 347,851	\$	172,851					\$	17,500	\$	17,500			\$	-
Design/	/Construction																			
3145	325 Blake Stormwater and Demo	\$	2,468,820	\$	3,932,070	\$ 713,594	\$	923,262	\$	50,000	\$	52,000	\$	2,676,488	\$	3,264,570	\$	445,000	\$	143,082
3146	Cottageville Park Phase II	\$	331,854	\$	324,954	\$ 27,600	\$	-			\$	55,854	\$	248,400	\$	248,400			\$	-
3150	Meadowbrook Golf Course Restoration	\$	513,353	\$	200,673	\$ -	\$	-					\$	513,353	\$	200,673			\$	(312,680)
3155	Minneapolis Stormwater	\$	640,373	\$	250,000	\$ -	\$	92,477			\$	1,250,000	\$	(517,150)	\$	250,000			\$	767,150
3152	SWLRT Stream Enhancement	\$	254,665	\$	255,000	\$ 12,750	\$	255,000			\$	459,000	\$	37,915	\$	38,250			\$	335
3156	Wassermann Internal Load Management	\$	49,892	\$	157,950	\$ 126,714	\$	-	\$	126,714			\$	49,892	\$	189,186	\$	158,006	\$	(18,712)
31XX	Louisiana Trail Greenspace and Stormwater	\$	-												\$	300,000			\$	300,000
31XX	Turbid-Lunsten Wetland Restoration	\$	-												\$	250,000			\$	250,000
	Planning/Concept																			
	Boone-Aquila Floodplain	\$	-																\$	-
	East Auburn Wetland Restoration	\$	-																\$	-
	Mud Lake Restoration Phase I	\$	-																\$	-
	Pierson Lake Headwaters Restoration	\$	-																\$	-
	Painter Creek Wetland Restoration (Potato)	\$	-																\$	-
	CIP Tota	I	\$5,090,314	\$	5,566,999	\$ 1,842,285	\$	1,443,590	\$	691,388	\$	2,087,299	\$	3,295,708	\$	4,780,324	\$	603,006	\$	881,610
2004	Capital Finance Account	\$	8,942,248	\$	2,713,652	\$ 2,831,750	\$	2,548,679	\$	11,220	\$	8,673,150	\$	(2,753)	\$	2,758,468	\$	11,220	\$	2,750,000
	Tota	I	\$14,032,562	\$	8,280,651	\$ 4,674,035	\$	3,992,269	\$	702,608	\$	10,760,448	\$	3,292,956	\$	7,538,791	\$	614,226	\$	3,631,610

**Attachment 9 - MCWD Capital Finance (2004)** 

Year	Hennepin 2010B	Henne	pin 2011A	Hen	nepin 2013B	Henn	nepin 2020A (REFI	Ric	hfield 2013B	Ric	hfield 2020A	We	ells Fargo Note	Total Capital	Lan	d Conservation	Т	Transfer In/	T	ransfer Out/	Lan	d Conservation
						20	010B & 2011A)			(1	REFI 2013B)	2018	(REFI	Finance Debt		Receipts	Rei	imbursement		Expenditure		Fund
													2011/2013)	Service								
2011	\$ 215,736.81	\$	-	\$	-							\$	-	\$ 215,736.81	\$	2,500,000.00	\$	-	\$	-	\$	7,732,216.00
2012	\$ 218,562.50	\$ 3	319,141.81	\$	-							\$	648,825.00	\$ 1,186,529.31	\$	2,500,000.00	\$	-	\$	-	\$	6,654,292.00
2013	\$ 216,062.50	\$ 3	333,718.75	\$	386,182.00							\$	580,250.00	\$ 1,516,213.25	\$	2,500,000.00	\$	-	\$	-	\$	9,706,099.00
2014	\$ 217,312.50	\$ 3	338,768.75	\$	461,938.00			\$	154,847.38			\$	580,125.00	\$ 1,752,991.63	\$	2,500,000.00	\$	-	\$	1,349,156.00	\$	9,089,010.00
2015	\$ 218,412.50	\$ 3	341,768.75	\$	463,538.00			\$	177,255.00			\$	1,535,500.00	\$ 2,736,474.25	\$	2,765,423.00	\$	510,921.00	\$	-	\$	9,646,722.00
2016	\$ 219,362.50	\$ 3	339,368.75	\$	459,838.00			\$	174,855.00			\$	1,999,800.00	\$ 3,193,224.25	\$	2,795,204.00	\$	-	\$	-	\$	9,287,628.00
2017	\$ 220,162.50	\$ 3	336,768.75	\$	460,988.00			\$	177,405.00			\$	2,946,250.00	\$ 4,141,574.25	\$	3,159,412.00	\$	-			\$	8,447,852.00
2018	\$ 215,812.50	\$ 3	338,968.75	\$	461,838.00			\$	174,905.00			\$	2,357,000.00	\$ 3,548,524.25	\$	3,159,412.00	\$	-	\$	452,096.00	\$	7,776,677.00
2019	\$ 216,462.50	\$ 3	340,768.75	\$	462,387.50			\$	172,405.00			\$	1,299,200.00	\$ 2,321,543.00	\$	3,041,753.00	\$	-	\$	-	\$	8,496,887.00
2020	\$ 218,462.25	\$ 3	337,168.75	\$	462,637.50			\$	169,905.00			\$	1,261,800.00	\$ 2,263,552.00	\$	2,731,600.00	\$	-	\$	-	\$	8,942,248.00
2021	\$ -	\$	-	\$	462,587.50	\$	471,843.75	\$	-	\$	172,918.50	\$	1,724,400.00	\$ 2,831,749.75	\$	2,559,899.00	\$	-	\$	-	\$	8,670,397.25
2022	\$ -	\$	-	\$	462,237.50	\$	479,000.00	\$	-	\$	148,930.00	\$	1,668,300.00	\$ 2,758,467.50	\$	2,750,000.00	\$	-	\$	-	\$	8,661,929.75
2023	\$ -	\$	-	\$	460,137.50	\$	479,000.00	\$	-	\$	161,380.00	\$	3,112,200.00	\$ 4,212,717.50	\$	2,750,000.00	\$	-	\$	-	\$	7,199,212.25
2024	\$ -	\$	-	\$	462,937.50	\$	478,250.00	\$	-	\$	158,680.00	\$	-	\$ 1,099,867.50	\$	2,750,000.00	\$	-	\$	-	\$	8,849,344.75
2025	\$ -	\$	-	\$	460,537.50	\$	476,750.00	\$	-	\$	160,930.00	\$	-	\$ 1,098,217.50	\$	2,750,000.00	\$	-	\$	-	\$	10,501,127.25
2026	\$ -	\$	-	\$	463,037.50	\$	479,500.00	\$	-	\$	158,130.00	\$	-	\$ 1,100,667.50	\$	2,750,000.00	\$	-	\$	-	\$	12,150,459.75
2027	\$ -	\$	-	\$	459,375.00	\$	476,250.00	\$	-	\$	160,280.00	\$	-	\$ 1,095,905.00	\$	2,750,000.00	\$	-	\$	-	\$	13,804,554.75
2028	\$ -	\$	-	\$	460,600.00	\$	482,250.00	\$	-	\$	162,330.00	\$	-	\$ 1,105,180.00	\$	2,750,000.00	\$	-	\$	-	\$	15,449,374.75
2029	\$ -	\$	-	\$	461,600.00	\$	477,000.00	\$	-	\$	159,330.00	\$	-	\$ 1,097,930.00	\$	2,750,000.00	\$	-	\$	-	\$	17,101,444.75
2030	\$ -	\$	-	\$	464,300.00	\$	481,000.00	\$	-	\$	157,005.00	\$	-	\$ 1,102,305.00	\$	2,750,000.00	\$	-	\$	-	\$	18,749,139.75
2031	\$ -	\$	-	\$	461,550.00	\$	288,750.00	\$	-	\$	160,250.00	\$	-	\$ 910,550.00	\$	2,750,000.00	\$	-	\$	-	\$	20,588,589.75
2032	\$ -	\$	-	\$	463,500.00	\$	-	\$	-	\$	163,280.00	\$	-	\$ 626,780.00	\$	2,750,000.00	\$	-	\$	-	\$	22,711,809.75
2033	\$ -	\$	-	\$	-	\$	-	\$	-	\$	161,120.00	\$	-	\$ 161,120.00	\$	2,750,000.00	\$	-	\$	-	\$	25,300,689.75

<sup>\*</sup>Table run to 2033 to show term of existing debt. Future balances are hypothetical based on assumption of flat levy receipts, for modeling purposes.

<sup>\*\*</sup> Capital Finance used to strategically maximize capacity for project implementation by (1) servicing debt issued by MCWD partners for capital improvements – distributing capital costs over time and future tax paying beneficiaries, (2) providing flexible and strategic reserves for planned and unplanned opportunities to improve the watershed, and (3) minimizing levy volatility by supporting short term cash flow needs.